



### DR. V.KURIEN

Our Founder

"India needs to show an honest face, a kind face, a human face ... What you need is good management with farmer power. Good management gives this power the right direction and thrust. Nothing can stop the farmers then."

# IRMA | Management for Social Change

#### Vision

To make continuous and significant contributions to the transformation of rural India through

- (a) leadership in cutting-edge knowledge creation,
- (b) innovations in education,
- (c) pursuance of the ethical imperative of sustainability and
- (d) policy-oriented research.

#### Mission

To promote sustainable, ecologically-friendly & equitable socio-economic development of rural people through professional management

# Message from Chairman



Shri Dilip Rath Chairman | IRMA Over the years, nearly 2800 students have graduated from IRMA in the discipline of rural management, many of whom are now leaders and CEOs in their organizations. Their contributions have helped millions of our farmers and rural households in a myriad of ways.

With its vast experience in developing human resources for the rural sector and the growing credibility of its alumni and faculty, IRMA is uniquely placed to deliver on its mandate as envisaged by its founders.

As a responsive and responsible institution, it will be IRMA's duty to prepare the next generation of professionals and equip them to handle the emerging challenges and opportunities and to build and strengthen resilient and sustainable institutions to serve rural India.

## Director Speaks

The idea of IRMA continues to hold its relevance in constantly changing world because of its promise of a unique combination of management education and distinct purpose of social change. Knowledge and skills are the traditional outcomes of any mainstream management education, we go beyond these and transform the bright, young and enthusiastic individuals into active agents, who are capable of using the management knowledge and skills towards the specific goals of rural transformation through both market and non-market approaches. I am delighted to introduce you our program - Post Graduate Diploma in Rural Management (PGDRM).

The PGDRM curriculum provides a wide spectrum of high quality courses with a greater focus on experiential learning. The curriculum comprises four distinct yet mutually supportive segments — classroom, village field work, development internship and management internship. The curriculum is highly acclaimed and approved by the reputed assessors and accreditation bodies. Furthermore, PRM graduates are known to carve a distinct reputation in their professional environment for their empathy, brilliance, commitment and integrity.

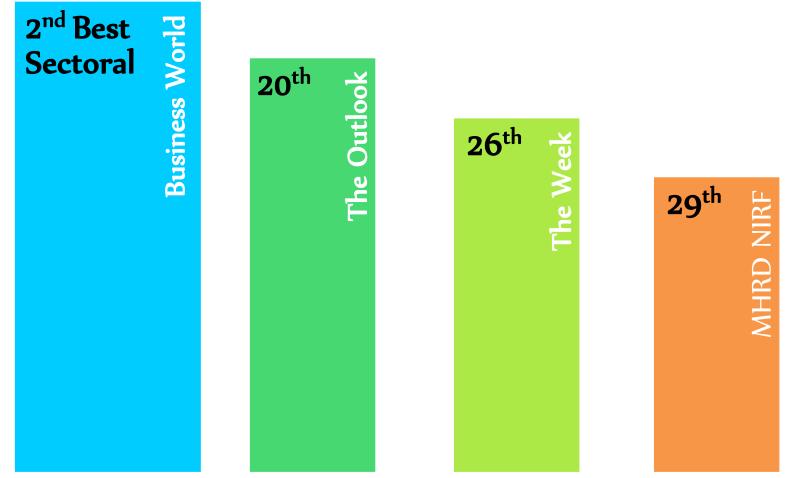
I invite you to be part of this one-of-a-kind program and become an active agent that continually strives to bring rural prosperity.



### Dr. Rakesh Saxena Acting Director | IRMA

# Recognitions

Even with a deep focus on rural transformation, IRMA is consistently ranked among Top 30 vis-à-vis mainstream Business Schools



\* Ranks shown are for the year 2016



#### May 2, 2015

National Assessment & Accreditation Council declared IRMA accredited with CGPA of 3.30 on four point scale at 'A' Grade up to April 30, 2020.

https://www.irma.ac.in/pdf/viewdocument/naac.pdf

### Accreditations



#### March 10, 2017

National Board of Accreditation has accredited the Post Graduate Diploma in Rural Management (PGDRM) of IRMA up to June 30, 2021.

https://www.irma.ac.in/pdf/viewdocument/nba.pdf

#### Governance at IRMA

IRMA is an autonomous body and is governed by a General Body, which is represented by the Board of Governors (BoG). The members on the Board are drawn from the representatives of the General Body & eminent personalities from academia, public administration, industry, development and co-operation. The BoG chaired by Shri Dilip Rath, is responsible for developing broad framework and policies for IRMA.

### Shri Dilip Rath — Chairman Chairman, NDDB, Anand, Gujarat

Shri Amarjeet Sinha | Secretary, MoRD, GOI

Ms. Mona Khandhar | Comm. & Sec. , RD, Gujarat

Dr. Harsh Kumar Bhanwala | Chairman, NABARD

Shri RS Sodhi | MD, GCMMF, Anand

Dr. K Rathnam | MD, KDCMPU (Amul), Anand

Dr. Janat Shah | Director, IIM Udaipur

Dr. A.K. Shiva Kumar | Development Economist, Delhi

Dr. Tushaar Shah | Senior Fellow, IWMI, Anand

Shri Sanjay Panigrahi | President, Pidilite Ind. Ltd., Mumbai

Shri S Sivakumar | Head- Agri & IT Businesses, ITC Ltd., A.P.

Shri Angshu Mallick | COO, Adani Wilmar Ltd., Ahmedabad

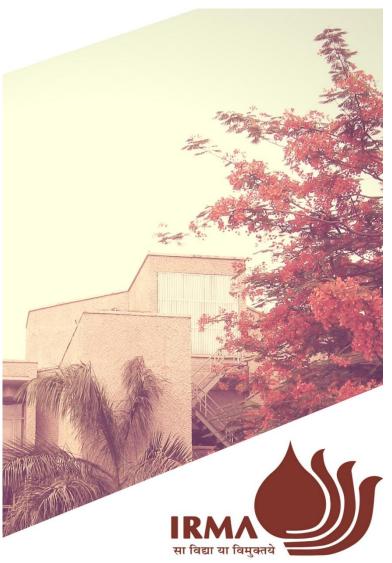
Dr. Preeti Priya | Associate Professor, IRMA

Dr. Rakesh Saxena- Member Secretary
Acting Director, IRMA









# Institute with a Distinct Identity

Since its establishment in December 1979, IRMA has come a long way. IRMA has emerged as a premier center for learning, training, and research in the field of rural management. While thousands of business schools in India strive to prepare managers for mainstream business enterprises, only a few institutions, IRMA being the pioneer among those, have continued to serve "under-managed" rural organizations using both business and development approaches. IRMA has expanded its outreach to a diverse set of organisations keen to contribute to the script of transformational story of Rural India.

While operating within her core philosophy, IRMA has striven to promote partnership between rural farm & non-farm producers and committed professional managers as the basis for sustainable rural transformation. Achievements of IRMA are reflected in her distinct identity and work that IRMA's founders, collaborators, faculty, alumni, and students are proud of.

IRMA's PGDRM is approved by AICTE and recognised as equivalent to Masters degree by AIU. NBA accreditation for five years in 2017 has strengthened our pursuit for excellence in management education.

# **IRMA** Faculty

Faculty at IRMA is renowned in the field of rural management with extraordinary teachers and dedicated mentors. They recognize teaching as an emancipating and unifying activity. They are transformative in approach with a focus on sustainability and equity. Each member irrespective of their domain of expertise continuously strive to nurture empathy, creativity, excellence and integrity in students of IRMA.

Individually as well as collectively IRMA faculty enjoys strong research collaboration with national and international institutions of repute in the areas of food security, technology in agriculture, poverty, financial inclusion, natural resources, climate change, local governance, corporate social responsibility, leadership, etc.





### Research Collaboration

#### \* Only prominent research collaborators are shown here

Anand V (PhD | Mumbai University) on lien Asmita H. Vyas (Mcom | LLB | FCA) H. S. Shylendra (PhD | ISEC Bangalore) Harekrishna Misra PhD ( Utkal University) Hari Krishnan Nagarajan (PhD | University of Oklahoma, Norman, USA) Hitesh V. Bhatt (MS | Georgia Tech, Atlanta, USA) Indranil De (PhD | JNU, New Delhi) M. V. Durga Prasad (PhD | IIT Delhi) Madhavi Mehta Fellow | XLRI-AHRD) Mukul Kumar (PhD | Delhi University) Paresh J. Bhatt (MCom | LLB (Hons) | FCMA) Pramod K. Singh (PhD | JNU, New Delhi)

Pratik Modi (Fellow | IRMA) Preeti Priya (PhD | SPU Gujarat) Rakesh Arrawatia (PhD | IIT Kharagpur) Rakesh Saxena (PhD | IIT Kanpur) Ram Manohar Vikas (PhD | IIT Kanpur) S.R.Asokan (PhD | Gujarat University) Saswata Narayan Biswas (PhD | Allahabad University) Satyendra Pandey (Fellow | XIMB) Shambu Prasad Chebrolu (PhD | IIT Delhi) Shivshanker Singh Patel (PhD | IISC Bangalore) Shyam Singh (PhD | ISEC Bangalore) Vivek Pandey (PhD | Michigan State University, USA)

# Faculty at IRMA

Industry Endowments				
RBI Chair	Professor	NABARD ( Professo		
	GCMMF   Dr.V Kurien Chair Professor			

Areas		
Economics	Finance	
General Management	IT & Systems	
Marketing	OB/HR	
Production & Operations	Social Sciences	

Centers of Research Excellence			
Sustainable Livelihoods	Rural Infrastructure & CSR		
Social	Public Policy &		
Entrepreneurship	Governance		

Rural-Urban Dynamics

### **IRMA Alumni**



IRMA Alumni – The IRMAns have worked with dedication; have carved their reputation in in their professional environment for their skills, brilliance, commitment and sacrifice. IRMA is very proud of their commitment and achievements. They have excelled in diverse sectors of Business, Development, Academia, Social Entrepreneurship, Civil Services, Politics, Media, Film Making, Literature, etc. For details please visit <a href="https://www.irma.ac.in">www.irma.ac.in</a>

#### **IRMA Infrastructure**

14 Hostel Blocks with 430 Furnished Single Rooms Indoor Sports
Complex
Gymnasium
Playground

Auditorium Multi Purpose Hall Dispensary

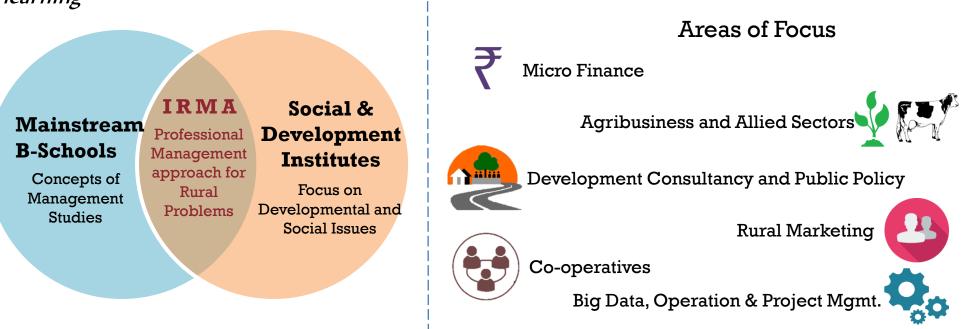
24X 7 Internet Connectivity Wi-Fi Enabled Campus Library with 50,000 + Books,Journals, Databases Analytics
Softwares
SPSS,Stata,
AMOS, EViews
etc,

# POST GRADUATE DIPLOMA IN RURAL MANAGEMENT



# A transformational journey called PGDRM

The curriculum of our two-year program includes courses on marketing, finance, development, operations, organization design and systems in the rural context. It is designed with an emphasis on experiential learning through three internship segments, which provides six months of on-field learning



Our curriculum is designed to have exposure of three field segments, equivalent to six months of on-field learning

# Diversity in IRMA Classroom

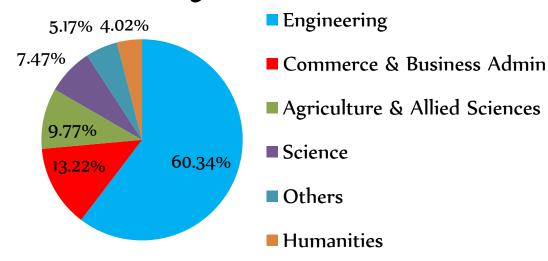
#### **Current Batch (2017-19)**

176 Students

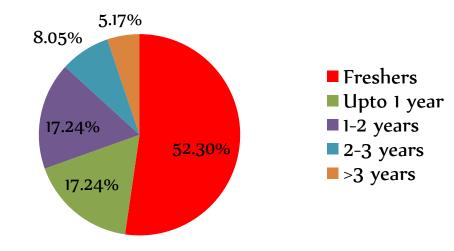
**23** States



#### **Educational Background**



#### Work Experience



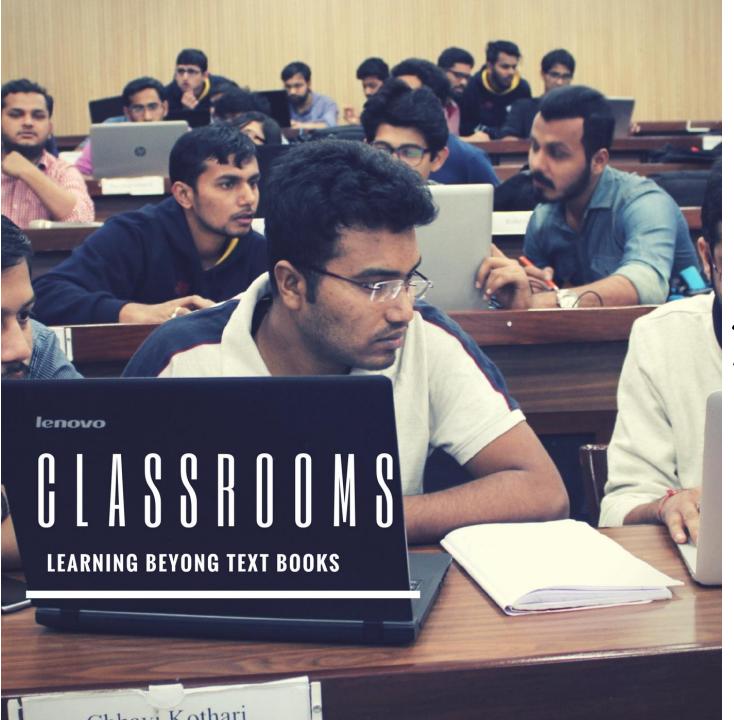
# The milestones in PGDRM Journey



Vacation

Sep10-Sep16,2018 May13-May19,2019

This Course Structure may change during the program and Dates are indicative



Classrooms at IRMA are perfect breeding grounds for ideas and initiatives that add to the participants' overall development as management professionals.

## Classroom Modules | Core Courses

#### Term 1 (6.5 Credits)

Economic Analysis for Rural Management-1 (1.0 Cr)

Financial Accounting (1.0 Cr)

Individual and Group Behaviour (1.0 Cr)

Quantitative Analysis for Rural Management (1.0 Cr)

Rural Society and Polity (1.0 Cr)

Managerial Analysis and Communication (0.5 Cr)

Rural Livelihood Systems (0.5 Cr)

Rural Research Methods (0.5 Cr)

#### Term II (7.0 Credits)

Collective Action and Cooperation (1.0 Cr)

Financial Management (1.0 Cr)

Macro Economic Perspectives (1.0 Cr)

Marketing Management (1.0 Cr)

Production and Operations Management(1.0 Cr)

Understanding Organisations (1.0 Cr)

Gender and Development (0.5 Cr)

Operations Research (0.5 Cr)

#### Term III (7.0 Credits)

Costing and Control Systems (1.0 Cr)

Development Theories and Practices (1.0 Cr)

Human Resources Management (1.0 Cr)

Management Information Systems (1.0 Cr)

Marketing Research and Analytics (1.0 Cr)

Natural Resources and Sustainability (1.0 Cr)

Legal Environment – 1 (0.5 Cr)

Legal Environment – II (0.5 Cr)

#### Term IV (7 Credits)

Managing Collectives (1.0 Cr)

Project Management (1.0 Cr)

Rural Development Interventions (1.0 Cr)

Strategic Management (1.0 Cr)

Optional Courses (3.0 Crs)

#### Term V (6.5 Credits)

Financial and Commodity Derivatives

(0.5 Cr)

Managing Not-for-Profit Organisations

(0.5 Cr)

**Public Systems Management** 

(0.5 Cr)

Rural Finance

(0.5 Cr)

Rural Marketing

(0.5 Cr)

Social Entrepreneurship

(0.5 Cr)

Values and Ethics in Management

(0.5 Cr)

**Optional Courses** 

(3.0 Crs)

One course credit is equivalent to 20 classroom contact sessions of 90 minutes each and a half course credit is equivalent to 10 classroom contact sessions of 90 minutes each requiring the participant to put in about 45 hours of work outside the classroom. This Programme Structure may change during the program.

# Classroom Modules | Optional Courses

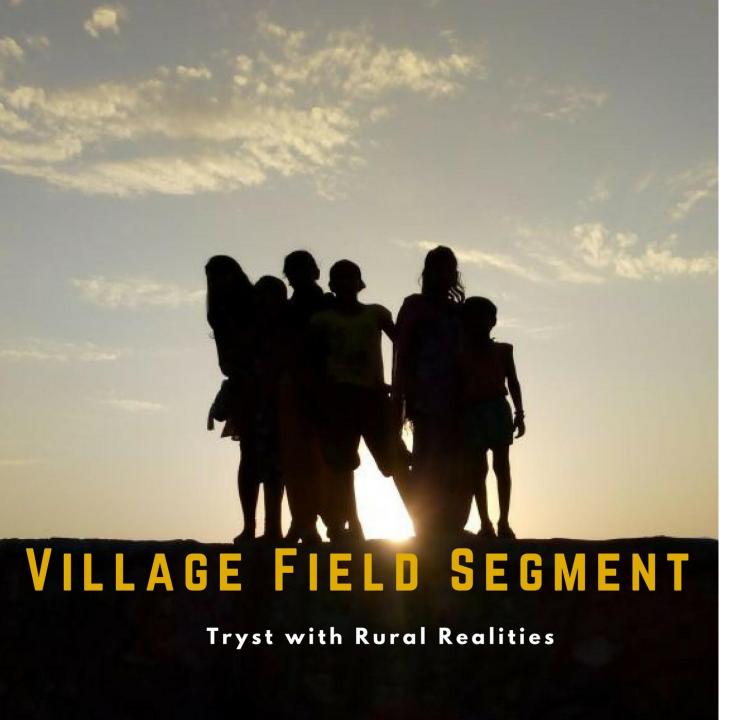
We offer optional courses under two broad categories of Rural Enterprise Management and Rural Development Management

#### **RURAL ENTERPRISE MANAGEMENT**

- \* Advanced Financial Management
- \* Agribusiness
- \* Applied Econometrics for Rural Managers
- \* Brand Management
- \* Consumer Behaviour
- \* Commercial Banking and Risk Management
- \* Effective Written and Oral Communication Skills
- \* Financial Statements Analysis and Advanced Acct.
- Managing & Marketing of Services
- \* Monitoring and Evaluation for Development Interventions
- Promotional Strategy
- \* Quality Management
- \* Sales and Distribution Management
- \* Security Analysis and Portfolio Management
- \* Social Marketing

#### RURAL DEVELOPMENT MANAGEMENT

- \* Corporate Social Responsibility
- \* Cost Benefit Analysis
- \* Dairy Development
- \* Data Mining and Business Analytics
- \* Decentralization and Public Policy
- \* Development and Rural Communication
- \* Economic Environment and Policy
- \* Governance & Development
- \* ICT for Development
- \* Management of Change
- \* Micro-Finance
- Promoting Rural Enterprises and Entrepreneurship: MSME Clustering Approach for Value Chains
- \* Public Policy Analysis
- \* Public Policy in Marketing
- \* Econometric Methods for Impact Evaluation and Development Consulting



# Village Field Segment

"....What we learnt here in three fortnights is the capability and willingness to smile through life in the dearth of resources and still not complain but look for solutions as an individual as well as a community."

Lav Bhardwaj (PRM 2015-2017)

### Deepening experiential knowledge of rural realities

**VFS - 2017** 

**62** Villages

**23** Organizations

25 Districts 12 States



1. Exploratory Study of Village



2. Rural Action with the Host **Development Organisation** 



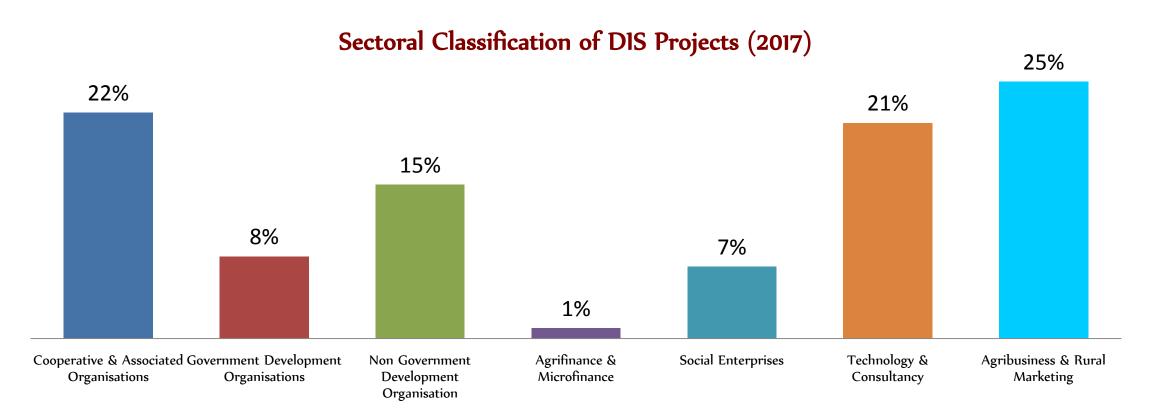
3. Collaborative Research with IRMA Faculty



4. Thematic Research Under IRMA **Faculty Guidance** 

# Development Internship Segment

400 Vacancies 132 Organizations 15 New Organizations 249 Projects



# Management Internship Segment

**363** Vacancies **110** Organizations

13 New Organizations 243 Projects

#### MTS 2016 Organizations & Stipends



Opportunity to work with experienced managers in an organizational setting.

Integrated understanding of functioning of a rural development or producers' organisation

Study and demonstrate the role of a professional rural manager in an organization Apply, test and polish the skills acquired in the classroom.

### **Placements**

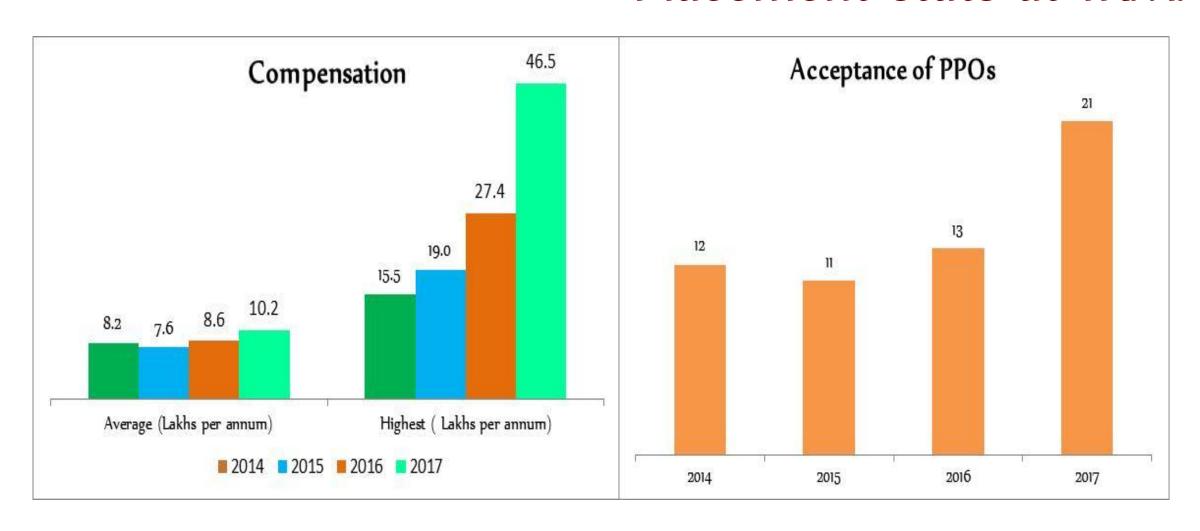
The unbroken 100% placements record since its inception in 1979

#### Placements 2017

**220** Offers **21** Pre-placement Offers **92** Organizations **10** New Org.



# Year on Year substantial increase in vital Placement stats at IRMA



### Recruiters from Diverse Sectors





























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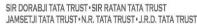


















Build a Better Life



### Recognition of PGDRM students on diverse platforms



- 6 Teams from PRM 37 in Top 10 of Summer Internships Competition by RMAI 2017. Akhil and Gautam are the winners of RMAI 2017.
- Multiple teams from IRMA selected to participate in Singapore International Foundation's Young Social Entrepreneurs Program for consecutive two years- 2017-18.
- Gopal and Pooja (PRM 37) are YES ASPIRE Fellows of 2017.
- Viney, Shubham and Kartik (PRM37) were first runners up at 2017 Red Brick Summit | IIMA
- Saurav Kumar (PRM38) is Godrej Loud Dreamer of 2017 who wants to adopt and develop 10 villages, and form 'Green Groups' of empowered women

and many more.....

### Student Activities

Arthasya Finance Club

Nishadya Marketing Club

Abhyudaya Public Policy Club

i-SEC Social Entrepreneurship Club

Natya Manch (INAM) – Drama Club

Jaivik - Organic Farming Club

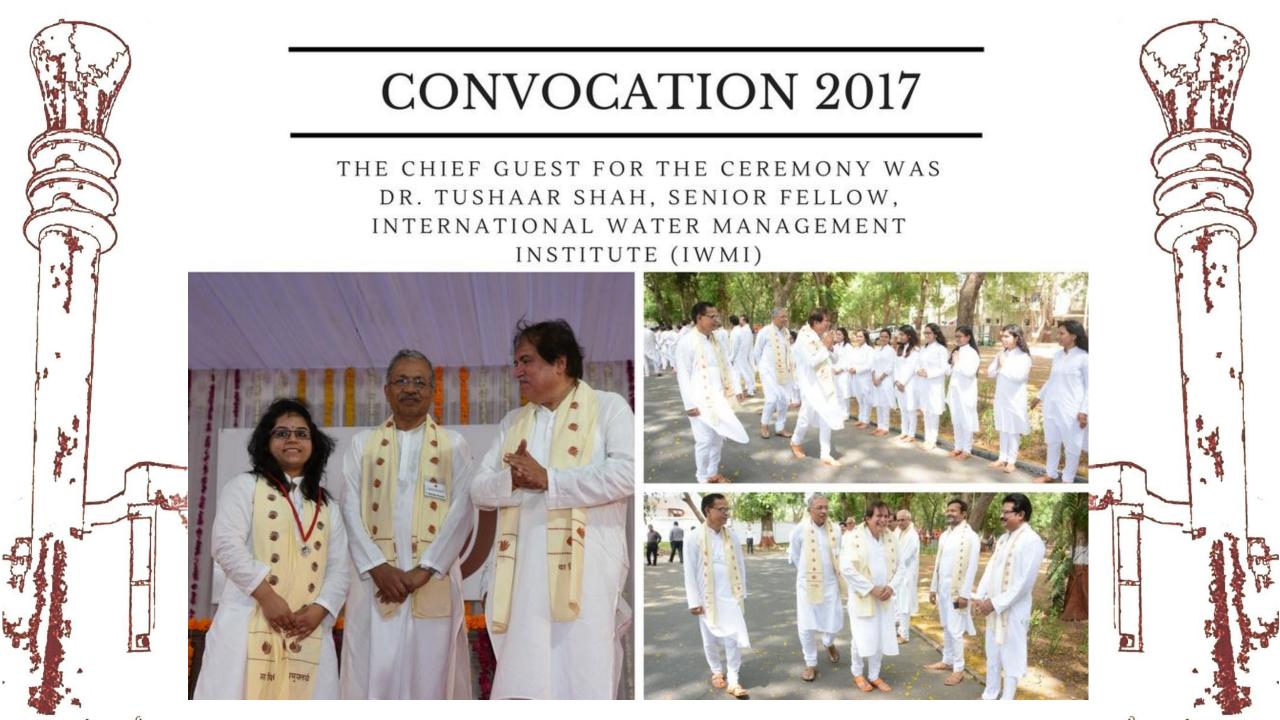
Anand Run – Annual Marathon

Milaap –Annual Alumni Reunion

**Cultural Festivals** 

...and many more....







# Admissions | Eligibility Criteria

**240** Seats including Foreign Nationals\* and Sponsored Candidates\*\*

#### Statutory reservation policy of Gol

- Reservation for OBC Non Creamy, SC, ST and DAP
- Seats not filled by applicants of the reserved categories are offered to applicants of General Category.

#### Eligibility

- A Graduate from any discipline, with a minimum of 15 years of education.
- 50 percent or above (45 percent or above for SC/ST/DAP\*\*) aggregate marks or equivalent CGPA at the graduation level.
- Students in final year of their graduation can apply if they expect to complete all the requirements of graduation before June 03, 2018.

#### IRMA encourages graduates from diverse educational streams to apply.

<sup>\*</sup>Foreign Nationals include PIO/NRI/OCI/NRI Sponsored/Children of Indian Workers in Gulf Countries

<sup>\*\*</sup>IRMA's designated organizations can sponsor their executives and officers for the program. For details please visit www.irma.ac.in

# Admissions | Application Fees & Procedure

**Rs1400** General & OBC

Rs700 SC/ST/DAP Rs2000 Foreign Nationals

No Application fee for applicants from "Below Poverty Line (BPL)" category.

### Payment Mode for online applications

- Payment Gateway
- SBI Challan at SBI Branch (not available for international applicants)

### **Application Portal**

https://www.irma.ac.in/admissions/admissions onlineapp.php

Admission Tracker helps you update the status of your application throughout the admission process

#### Contact

Mr. Janak Brahmbhatt, Manager | Academics

Admission Office, IRMA

Anand- 388001

02692 – 221657/659/940, 9726364188, 8754338367

### The Selection Process

(National Applicants)





Stage 11
IRMASAT | 2018

February 4, 2018 | 3:00 pm

28 centers

#### Stage 1

CAT | 2017 or XAT | 2018\*

#### Stage III

Group Activity &

Personal Interview

Feb. 26 –Mar. 10, 2018

For shortlisted applicants on the basis of aggregated Stage I and Stage II scores.



Stage IV

Result Announcement

CAT/XAT: 40% IRMASAT: 10%

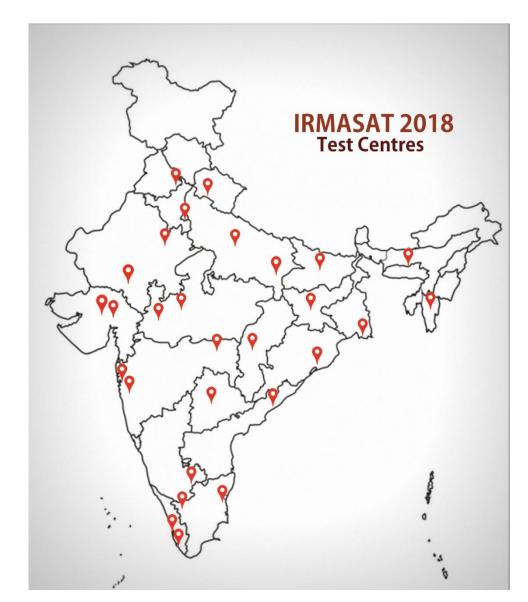
GA:25% Pl:25%

March 15, 2018



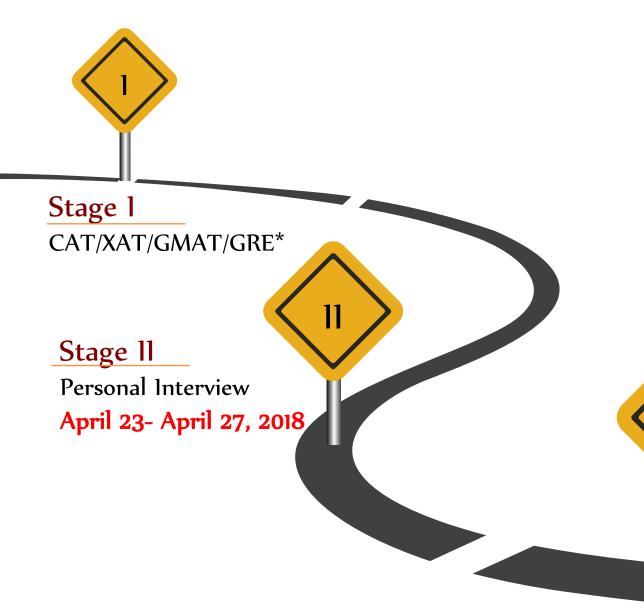
### IRMA Social Awareness Test – IRMASAT 2018

- A compulsory online test to assess awareness about issues of social concern.
- Conducted across 28 centres in India.
- IRMA will upload the Admit Card of all eligible applicants on February 1, 2018
- Applicant can download it from the IRMA website (<u>www.irma.ac.in</u>) No hard copies of Admit Card will be issued by the IRMA.
- Sample Test Paper is available on IRMA website.
- For details of centers please visit www.irma.ac.in



### The Selection Process

(Foreign Nationals)



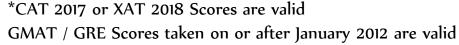
Stage III

**Result Announcement** 

CAT/XAT/GMAT/GRE: 60%

Pl: 40%

May 1, 2018



#### **PGDRM Program Fee**

#### **Indian Nationals**

#### **Foreign Nationals**

Year I: Rs 7.00 lakhs

Year II: Rs 4.50 lakhs

Deposits and Other Activity Charges
Rs 58,400

Year I: US\$ 15835

Year II: US\$ 10180

Deposits and Other Activity Charges
Rs 58,400

For details please visit www.irma.ac.in

#### Financial Assistance for PGDRM Students

Bridge Fund

Educational Loans

Tuition Fee Waiver

Fee Exemption

SC/ST Scholarships DAP Scholarships

For details please visit www.irma.ac.in

### Admission Calendar

Last date for receipt of completed applications in hard copy for Indian Nationals	December 31, 2017
Last date for receipt of completed applications online for Indian Nationals	December 31, 2017
Last date for receipt of completed applications for Foreign Nationals and NRI	March 31, 2018
IRMA's online Admissions Test - "IRMASAT" for Indian Nationals	February 04, 2018
Intimation for Group Activity and Personal Interview to Indian Nationals	February 12, 2018
Group Activity and Personal Interview for Indian Nationals	February 26 to March 10, 2018
Announcement of final results (for Indian Nationals)	March 15, 2018
Last date for submitting acceptance form with initial fee (online) of Rs. 25,000/-	March 22, 2018
Last date to deposit the first year fee (online)	April 15, 2018
Telephonic Personal Interview (TPI) for Foreign Nationals and NRI	April 23 to 27, 2018
Announcement of final results (for Foreign Nationals)	May 1, 2018
Classes on Bridge Courses	May 28 to June 02, 2018
Induction Programme	June 04 to June 17, 2018
Beginning of First Term	June 18, 2018

In case of any query , please contact

Mr. Janak R. Brahmbhatt, Manager | Academics

Admission Office, IRMA, Anand- 388001

www.irma.ac.in email: admis@irma.ac.in

https://www.facebook.com/groups/872601836084629/



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